

UNIVERSITY OF UTAH
BOARD OF TRUSTEES MEETING
DECEMBER 13, 2022

TRUSTEES PRESENT

Katie Eccles (Vice-Chair)
Christian Gardner (Chair)
David Parkin
J. Steve Price
Bassam Salem

Randy Shumway
Glenn Seninger
Jim Sorenson
Taylor VanderToolen

EXCUSED

Maria Garciaz

UNIVERSITY REPRESENTATIVES PRESENT

Cathy Anderson	Chief Financial Officer
Kimberly Barnett	Deputy Director of Support Services, Chief Safety Officer
Michael Good	Senior Vice President, Health Sciences
Chase Hagood	Dean, Undergraduate Studies
Mark Harlan	Athletics Director
Ischa Jensen	Director, Planning and Operations, University Hospitals and Clinics
Dan Lundergan	CEO, University Hospitals and Clinics
Laura Marks	Special Assistant to the Senior Vice President for Academic Affairs
Keith Marmer	Chief Innovation & Economic Engagement Officer
Lori McDonald	Vice President, Student Affairs
Chris Nelson	Chief University Relations Officer & Secretary to the University
Brian Nicholls	Special Assistant to the Chief Safety Officer
Allison Nicholson	Special Assistant to the Chief Financial Officer
Jason Perry	Vice President, Government Relations
Taylor Randall	President
Sonia Salari	President, Academic Senate
Glenn Smith	Director of U Health Security
Keith Squires	Chief Safety Officer/Director of Public Safety
Heather Sturzenegger	Executive Officer, Chief Safety Office
Martell Teasley	Interim Senior Vice President, Academic Affairs
Andrea Thomas	Chief Experience Officer
Rebecca Walsh	Associate Director of Communications, Marketing and Communication
Karen West	Liaison to the Board of Trustees
Heidi Woodbury	Vice President, Institutional Advancement

UNIVERSITY REPRESENTATIVES VIA ZOOM

Amy Choate-Nielsen	Manager PR/Communication, Academic Affairs
Stephen Hess	Chief Information Officer
Jeremias Solari	Sr. Assistant Commissioner, Utah System of Higher Education
Melody Murdock	Director, PR/Communication

Lisa Rigtup	President, Staff Council
Patti Ross	Chief Corporate Outreach Officer
Erin Rothwell	Vice President, Research
Laura Snow	Senior Advisor
Phyllis Vetter	Vice President and General Counsel
Mary Ann Villarreal	Vice President, Equity, Diversity and Inclusion

OTHER

Shawn Newell	Board Member, Utah Board of Higher Education
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CALL TO ORDER**Information: 1.01 – Call to Order**

The meeting of the Board of Trustees was called to order at 9:12 AM in the Cleone Peterson Eccles Alumni House, Sorenson Legacy Foundation Boardroom. Vice Chair Katie Eccles welcomed Trustees, Shawn Newell board member from the Utah Board of Higher Education and others in attendance. She excused Trustee Maria Garcia who was unable to attend.

Vice Chair Eccles welcomed Athletics Director Mark Harlan and invited him to update the Trustees on the success of the Utah football team. Harlan congratulated head coach Kyle Whittingham and our student-athletes on the win at the Pac-12 Championship game and invited the Trustees to the Rose Bowl on January 2.

GENERAL CONSENT

Action (Consent): 2.01 – Minutes of the November 8th Meeting of the Board of Trustees

Action (Consent): 2.02 – Faculty and Staff Matters (Appendix I)

Action (Consent): 2.03 – Sponsored Projects Report (Appendix II)

Action (Consent): 2.04 – Monthly Comparison (Gifts) Report (Appendix III)

Action (Consent): 2.05 – University Leases (Appendix IV)

Action (Consent): 2.06 – Report of Investments Portfolio for the Month of October (Appendix V)

Action (Consent): 2.07 – New Academic Unit – Division of Games (Appendix VI)

Action (Consent): 2.08 – New Certificate – Clinical and Translational Investigation (Appendix VII)

Action (Consent): 2.09 – New Certificate – Implementation Science (Appendix VIII)

Action (Consent): 2.10 – Discontinuation Emphasis – Cross3-D Emphasis within the BFA in Art (Appendix IX)

Action (Consent): 2.11 – Policy Changes – Retirement Policies (Appendix X)

Action (Consent): 2.12 – Capital Facilities Projects – Approval to Remodel Space on Level 1 of the Huntsman Cancer Hospital (Appendix XI)

Action (Consent): 2.13 – Capital Facilities Projects – Approval to Proceed with Phase I of the Biopsy Clinic to be Located in the Kathryn F. Kirk Women’s Oncology Center Addition to the Huntsman Cancer Hospital (Appendix XII)

Action (Consent): 2.14 – Capital Facilities Projects – Approval to Construct Storage Cabinets on Levels 2, 3, and 4 of the University Hospital (Appendix XIII)

Action (Consent): 2.15 – Capital Facilities Projects – Approval to Remodel Space in the University Hospital to Accommodate a CT Scanner (Appendix XIV)

Action (Consent): 2.16 – Capital Facilities Projects – Approval to Provide an Additional Ultrasound Room on Level 1 of the South Jordan Health Center (Appendix XV)

Action (Consent): 2.17 – Capital Facilities Projects – Approval to Remove the Existing Therapy Pool in Building 851, Level 1, and Replace with New Orthopedic Based Therapy Services (Appendix XVI)

Action (Consent): 2.18 – Cost Increase for the West Village Family and Graduate Housing Phase 2 Project and the South Campus Parking Garage Project (Appendix XVII)

Action (Consent): 2.19 – Disposition of Donated or Gifted Property – Advance Approval to Sell the Condominium Located at 165 6th Avenue, Unit 2701, San Diego, CA, 92101, on the Terms Described Below (Appendix XVIII)

Action (Consent): 2.20 – Naming – The Kent C. DiFiore and Martha R. Humphrey Executive Suite (Appendix XIX)

Note – Action (Consent) 2.09 and 2.11 – Trustee Shumway indicated a desire for additional information on these two items and asked to postpone action until the February 2022 Board of Trustees Meeting, pending further review.

Motion to approve the Consent Calendar, with the exception of items 2.09 and 2.11, by David Parkin, second by Randy Shumway. Final Resolution: Motion Approved. Aye: Katie Eccles, Christian Gardner, David Parkin, J. Steve Price, Bassam Salem, Glenn Seninger, Randy Shumway, Jim Sorenson, and Taylor VanderToolen

Background materials are included in the Appendices (as noted above) and are on file in the office of the Secretary to the University.

ACTION AGENDA

Action: 3.01 – Lease – Approval of the Real Property Lease Transaction Summarized Below

John Creer, Chief Real Estate Officer, introduced the proposed real property lease.

University Connected Learning (UCL) has been leasing 26,179 rentable square feet at 10011 Centennial Parkway, Sandy, Utah since August 2015. This space, known internally to the university as the Sandy Center, is utilized for classroom, testing, and administrative uses.

The following is a summary of the requested Amendment to the existing Lease Agreement:

One Sandy Center - 10011 Centennial Parkway, Sandy, Utah – Lease Amendment

- 26,179 rentable square feet
- Average annual rent: \$735.3k (Full Service)
 - Rent abated for the first seven (7) full months of the Extension Term (\$374k)
 - No increase to the current rents paid until March 1, 2024
- Total lease term commitment: \$7.35M
- Term: Ten (10) years, Commencing on March 1, 2023
- Renewal Options: Two (2) options to extend the lease for additional periods of five (5) years
- Landlord Provided Tenant Improvement Allowance of \$1.55M (\$70 per usable square foot)

Approval is requested to authorize the University to enter into the above-described real property lease transactions.

Additional clarifying questions were raised and addressed prior to the motion to approve the proposed naming.

Motion to approve the item 3.01 by Christian Gardner, second by Bassam Salem. Final Resolution: Motion Approved. Aye: Katie Eccles, Christian Gardner, David Parkin, J. Steve Price, Bassam Salem, Glenn Seninger, Randy Shumway, Jim Sorenson, and Taylor VanderToolen

A copy of the report is included as Appendix XX with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Action: 3.02 – Naming – The Dr. Sarah B. George Endowed Directorship in the Natural History Museum of Utah

Heidi Woodbury, Vice President for Institutional Advancement, introduced the proposed naming.

The Dr. Sarah B. George Endowed Directorship in the Natural History Museum of Utah: In recognition of a \$5 million commitment from Jennifer P. Speers, the University of Utah would like to create and name the Executive Director position at the Utah Museum of Natural History the "Dr. Sarah B. George Endowed Directorship in the Natural History Museum of Utah." This gift is a five-year commitment and will be fulfilled by July 1, 2027.

Motion to approve the item 3.02 by J. Steve Price, second by Jim Sorenson. Final Resolution: Motion Approved. Aye: Katie Eccles, Christian Gardner, David Parkin, J. Steve Price, Bassam Salem, Glenn Seninger, Randy Shumway, Jim Sorenson, and Taylor VanderToolen

UNIVERSITY FOCUS

Report: 4.01 – University Focus

Keith Squires, Chief Safety Officer and Director of Public Safety introduced the Public Safety progress update.

Keith Squires, Chief Safety Officer noted the following:

- 94 percent of the department of Public Safety personnel are new since 2018
- Creating new organizational structure that represents a whole of community approach for providing the best public safety services possible
- Conducting listening sessions with different constituency groups on campus
- Have adopted an intelligence led policing model and created a Crime Data Analyst position
- Will host first Campus Safety Conference on March 2, 2023
- Increased the types and amount of training available to personnel. Adopted a victim centered and trauma informed approach to providing their services
- Set a goal to increase the number of female police officers to 30 percent by 2030

Heather Sturzenegger, Executive Officer, Chief Safety Office

- Been with the department for 15 years
- Areas of responsibility
 - Professional standards – all complaints are documented and addressed
 - Liaison for Home Safety organization – help those students who do not live on campus
 - Sexual assault – help train officers on campus and all over the state on trauma informed investigations with a victim centered approach

Kimberly Barnett, Deputy Director of Support Services

- Brings 13 years of experience working with the Salt Lake County mayor's office
- Campus Security – partners with Police Officers on campus – help support Police department
- Dispatch – tripled in size
- Crime data analyst – take data turn it into something meaningful – to be more efficient
- Clery Act compliance – annual safety report
- Partners with Housing & Residential Education (HRE) on campus – help improve the safety of our students on campus

Glenn Smith, Director of U Health Security

- Outlined his areas of responsibility
 - Created a training – i.e. work place violence, de-escalation
 - Risk assessment
 - Review blueprints for new construction – help create a safe environment for those who visit the facilities along with those who work at the facilities

- Security investigations – follow those individuals who present at a facility who have escalated in the past and devise a plan

Mark Veatupu, Healthcare Police Lieutenant

- Outlined his areas of responsibility
 - Hospital policing – policing within hospital is much different than in other municipalities
 - Liaison with U of U other health care facilities
 - Police with” aloha” in mind – treat offender as if it’s his own child or from his community – how can we heal the community

Brian Nicholls, Special Assistant to the Chief Safety Officer

- Outlined his areas of responsibility
 - Reports to Chief Safety Officer with a dotted line to Lori McDonald, Vice President, Student Affairs and Mary Ann Villarreal, Vice President, Equity, Diversity and Inclusion
 - Works closely with the racist and bias incident (RBIRT) team – no matter where the racist act is reported the response is consistent and a protocol is in place to react to those instances – and coordinate services to those who have experienced the racist act

A copy of the report is included as Appendix XXI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

CHAIR’S REPORT

Report: 5.01 – Current Events

Vice Chair Eccles noted that on January 13th, the University of Utah will be hosting the Utah Board of Higher Education’s board meeting at the Cleone Peterson Eccles Alumni House and encouraged Trustees to attend the breakfast meeting with UBHE members that morning, adding this will be a great opportunity to showcase what’s going on here at our state’s flagship institution.

Report: 5.02 – Resolution of Appreciation – Martell Teasley

Vice Chair Eccles recognized Martell Teasley for his service to the University as Interim Senior Vice President for Academic Affairs. Vice Chair Katie Eccles read the resolution noting the accomplishments during Martell’s tenure. Several commented on what a privilege it has been to work with Martell over the past year and commended him on his leadership.

A copy of the resolution is included as Appendix XXII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

PRESIDENT'S REPORT

Report: 4.01 – Honors and Awards to Members of the University Community, Distinguished Visitors and Research

President Randall referred to the written report included in the agenda materials and highlighted some of the noteworthy accomplishments listed, stating that many remarkable things are happening at the University of Utah.

Report: 4.02 – Current Events and Updates

President Randall noted the following:

- Founders Day 2023 – March 1st –Trustee Seninger noted that the Founders Day celebration will be held at the Cleone Peterson Eccles Alumni House. This year the Alumni Association received many nominations for the annual awards and ranked them based on the following four categories:
 - Professionalism
 - Volunteerism and their contributions to the community
 - Awards previously received
 - Involvement on campus

The following individuals will be honored at Founders Day 2023:

Distinguished Alumni

Anke Friedrich
James S. and Lyn Hinckley
J. Charles Rich
Clifton Gregory Sanders

Honorary Alumni

John Bircumshaw

- It is final exam week, bringing fall semester to a close. Randall thanked faculty and students for their partnership in complying with COVID guidelines and encouraged all to take advantage of the upcoming holiday break to rest and recharge.
- Michael Good, MD, CEO of U of U Health, senior vice president of health sciences, and executive dean of the Spencer Fox Eccles School of Medicine, was selected to chair the steering committee of the AAMC Alliance of Academic Health Centers (the Alliance), an affinity group of the Association of American Medical Colleges (AAMC). The Alliance provides a unique platform for academic health center senior leaders to network, share insights and experiences with colleagues, and access customized resources to oversee their multi-faceted institutions.
- In November, Chair Gardner attended a meeting with the Governor, who raised concern about tuition costs. The Governor acknowledged that tuition at Utah schools is lower when compared to

national peers but suggested more could be done to lower costs as inflation continues to affect many Utahns.

Following additional discussion of the Governor's proposal to freeze tuition rates for the 2023-24 academic year, Trustees recommended in their November 8th meeting that U leadership engage an outside consultant to conduct a comprehensive review of expenditures, propose operating efficiencies across campus and identify areas of potential cost savings.

President Randall asked Cathy Anderson, Chief Financial Officer to follow up and discuss the current bid for a Request for Proposal (RFP) to find a consultant.

- Goal
 - Target is \$30 million in ongoing savings from across the University in the next 5-6 years (roughly the equivalent of a 1% tuition increase)
 - Savings would be diverted into faculty and staff salaries
 - University of Utah Hospitals and Clinics are not included in the scope of work for this RFP
- Request for Proposal – Timing
 - RFP is in final stage of being prepared and will go to the market for selection in January
 - Selection committee will include representatives from administration, faculty and Board of Trustees
 - Selected consulting firm is expected to be engaged by March
 - Campus-wide communication plan begins in January to explain goals and process
- Work Phases – Three Phases
 - Phase 1 Assessment = 12-18 months
 - Establish baseline data, define the current state, provide review and analysis, and determine potential opportunities and strategies for prioritization
 - Prioritization and action plan = 6-9 months
 - Implementation = +3 years

A copy of the items is included as Appendix XXIII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

SENIOR VICE PRESIDENTS REPORTS

Report: 6.01 – Health Sciences Report

In a written report to the Board, Dr. Mike Good noted the following:

HS Academics

- On Nov. 17, 2022, faculty, staff, students, donors, and friends gathered to celebrate the 75th Anniversary of the College of Pharmacy. Program participants included David Workman, grandson L. David Hiner, PhD, founding dean of the college; Richard Swinyard, son of Ewart Swinyard, PhD, 2nd dean of the college; Hal Wolf, PhD, 3rd dean of the college; John Mauger, PhD, 4th dean of the college; and Randy Peterson, PhD, current and 6th dean of the college.
- The School of Dentistry continues to expand its integration efforts with other U of U Health colleagues and organizations. The school is actively planning for integrated clinical care at the Huntsman Mental Health Institute, the Rose Park Dental Clinic, and planning for services at the future West Valley Health and Community Center. This integration will include records, staffing, and collaborative care.

Awards, Grants & Recognition

- The Academy of Gerontology in Higher Education (AGHE) awarded Marla De Jong, PhD, RN, CCNS, FAAN, dean of the College of Nursing, with the 2022 AGHE Administrative Leadership Honor. Each year, AGHE honors administrators on AGHE member campuses who have made exceptional efforts in support of gerontology and/or geriatrics education.
- The Academy of Gerontology in Higher Education (AGHE) awarded Marla De Jong, PhD, RN, CCNS, FAAN, dean of the College of Nursing, with the 2022 AGHE Administrative Leadership Honor. Each year, AGHE honors administrators on AGHE member campuses who have made exceptional efforts in support of gerontology and/or geriatrics education.

A copy of the report is included as Appendix XXIV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

Report: 6.02 – Academic Affairs Report

In a written report to the Board, Dr. Martell Teasley noted the following:

Communications professor becomes distinguished scholar

Kent Ono, professor in the Department of Communication, has been named a Distinguished Scholar of the National Communication Association (NCA). Ono is the first professor from the U to receive the honor given to those who have achieved “a lifetime of scholarly achievement in the study of human communication.” Ono was honored in November at the NCA’s annual convention in New Orleans.

<https://attheu.utah.edu/announcements/kent-a-ono-named-distinguished-scholar-of-the-national-communication-association/>

TRIO Student Support Services moves to Office of Undergraduate Studies

TRIO Student Support Services and Upward Bound are now housed under the Office of Undergraduate Studies. The programs, which empower underrepresented students to access higher education and complete their degrees, were formerly organized through Student Affairs. The Office of Undergraduate Studies is also home academic success coaches and the Office of First-Generation Access.

<https://attheu.utah.edu/announcements/trio-student-support-services-moving-to-office-of-undergraduate-studies/>

Physics professors named APS fellows

Christoph Boehme and Ramón Barthelemy, professors in the U's Department of Physics & Astronomy, were elected as American Physical Society (APS) fellows, an honor that recognizes APS members who have made advances in research, application, education and service to the field.

<https://attheu.utah.edu/announcements/physics-professors-named-aps-fellows/>

A copy of the report is included as Appendix XXV with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ASUU UPDATE

Report: 7.01 – ASUU Report

Trustee Taylor VanderToolen referred Trustees to his written report and shared an update on ASUU's current plans and activities

A copy of the report is included as Appendix XXVI with the official minutes of this meeting and is on file in the office of the Secretary to the University.

ACADEMIC SENATE

Report: 8.01 – Academic Senate Report

Academic Senate President Sonia Salari referred Trustees to her written report and gave a briefing on the recent meeting of the Senate.

A copy of the report is included as Appendix XXVII with the official minutes of this meeting and is on file in the office of the Secretary to the University.

INFORMATION AGENDA

Information 9.01 – Graduate Council Review – University of Utah Film and Media Arts

Information: 9.02 – Graduate Council Review –Biomedical Engineering

Vice Chair Eccles referenced the Graduate Council Reviews and invited questions. None were raised.

A copy of the Graduate Council Review is included as Appendix XXVIII – XXIX respectively, with the official minutes of this meeting on file in the office of the Secretary to the University.

ADJOURN

Resolution: Vice Chair Katie Eccles recommended a motion to adjourn the open meeting of the Board of Trustees.

At 11:02 a.m., the meeting was adjourned.

The next scheduled meeting will be held on February 14, 2023.

Motion to approve by Randy Shumway second by Christian Gardner. Final Resolution: Motion Approved. Aye: Katie Eccles, Christian Gardner, David Parkin, J. Steve Price, Bassam Salem, Glenn Seninger, Randy Shumway, Jim Sorenson, and Taylor VanderToolen

Signed by: Christopher Nelson

Date approved: 14 February 2023